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Looking Ahead





Dear LALA community,

2024 has been a milestone year—marked by strategic shifts, steady growth, and a deepening of our collective purpose. As we reflect on all that has unfolded, we are filled with gratitude and admiration for the resilience, commitment, and passion of our community: our LALíderes, team members, advisors, donors, and partners. Each of you continues to carry our mission forward across Latin America, even in uncertain times.

Laying Foundations: A Local Hub, A Global Vision

One of this year's most significant achievements was the launch of our first local hub in Brazil. This milestone represents much more than geographic expansion—it marks a critical evolution in our model. After more than two years of careful planning and co-creation, we made a major transition from a centralized governance model to one that honors local leadership while preserving a strong global identity.

A key moment in this journey was hiring the right CEO to lead LALA Brazil. With strong leadership in place, the hub quickly built a solid foundation and new opportunities. While the LALA Global team continues to steward the broader vision, strategy, programmatic excellence, and growth, our Brazil hub now leads local implementation, program operations, and community development.





A bright future ahead

Navigating challenges and embracing opportunities
The global and Brazilian contexts brought
unpredictability in 2024, affecting funding and
stakeholder engagement. Nevertheless, our teams
remained focused—strengthening relationships,
improving efficiency, and delivering creative solutions.

LALA is cultivating a beautiful and powerful community of young changemakers. Our collective promise to leadership development drives our conviction that our youth can transform not just their communities, but the entire continent.

Together, we're building a movement of hope, transformation, and shared purpose.

With lots of gratitude and excitement,



Cristina, Fernanda, Diego and David

Executive team

LALA Global | LALA Brasil





Executive summary



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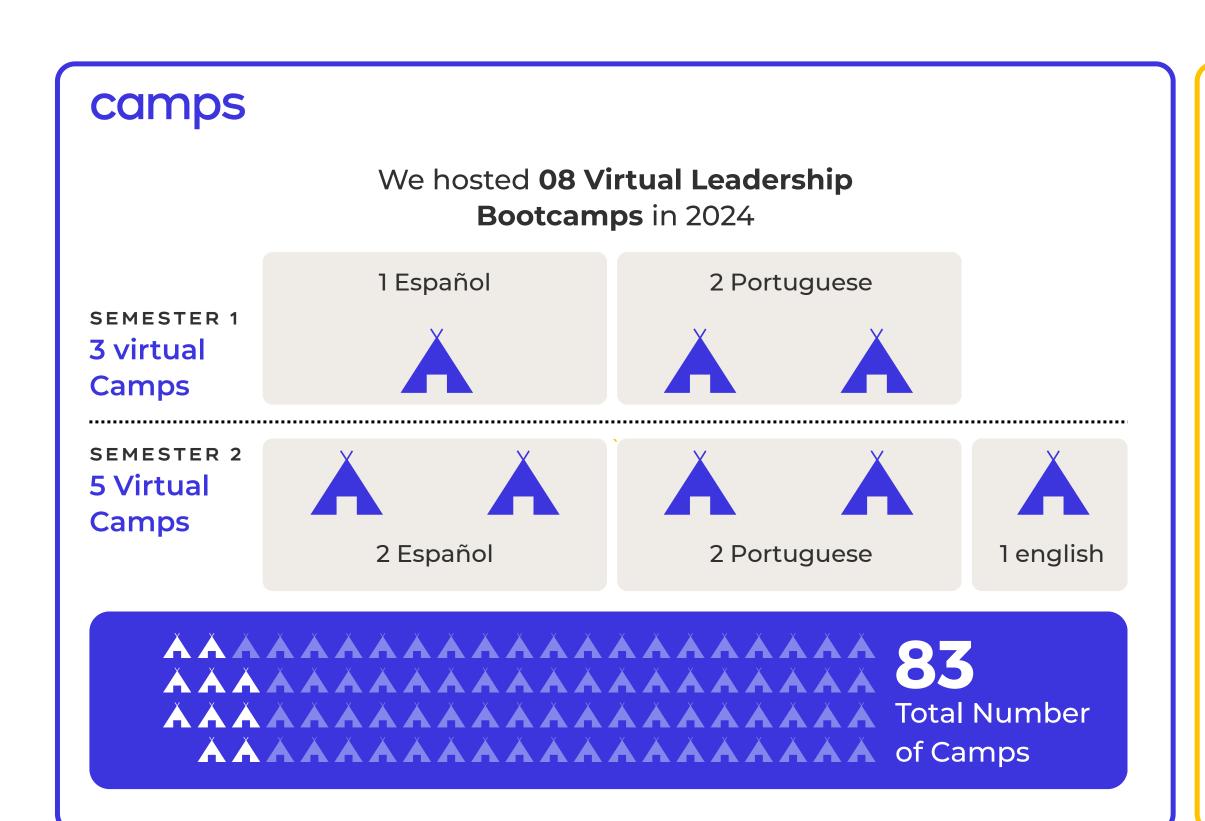
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community We welcomed 308 new LALíderes into our community Total number of LALíderes

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In 2024

122

Mentors and mentees matched

SOCIAL IMPACT DINNERS

In 2024, we hosted four Social Impact Dinners, convening a total of 87 individuals across events held from São Paulo to New York City.

we launched our first LALA Hub in Brazil!



More than

usp 2.4 Million

scholarships offered in 2024

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thanks to your support we fundraised: \$1,795,680

FINANCIAL STRENGTH WE ENDED 2024
WITH > 11 MONTHS
OF RUNWAY

BUDGET AND
RESERVES GREW
STEADILY
THROUGHOUT 2024

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About LALA





LALA is unlocking their potential to shape the region's future, one leader and one challenge at a time.

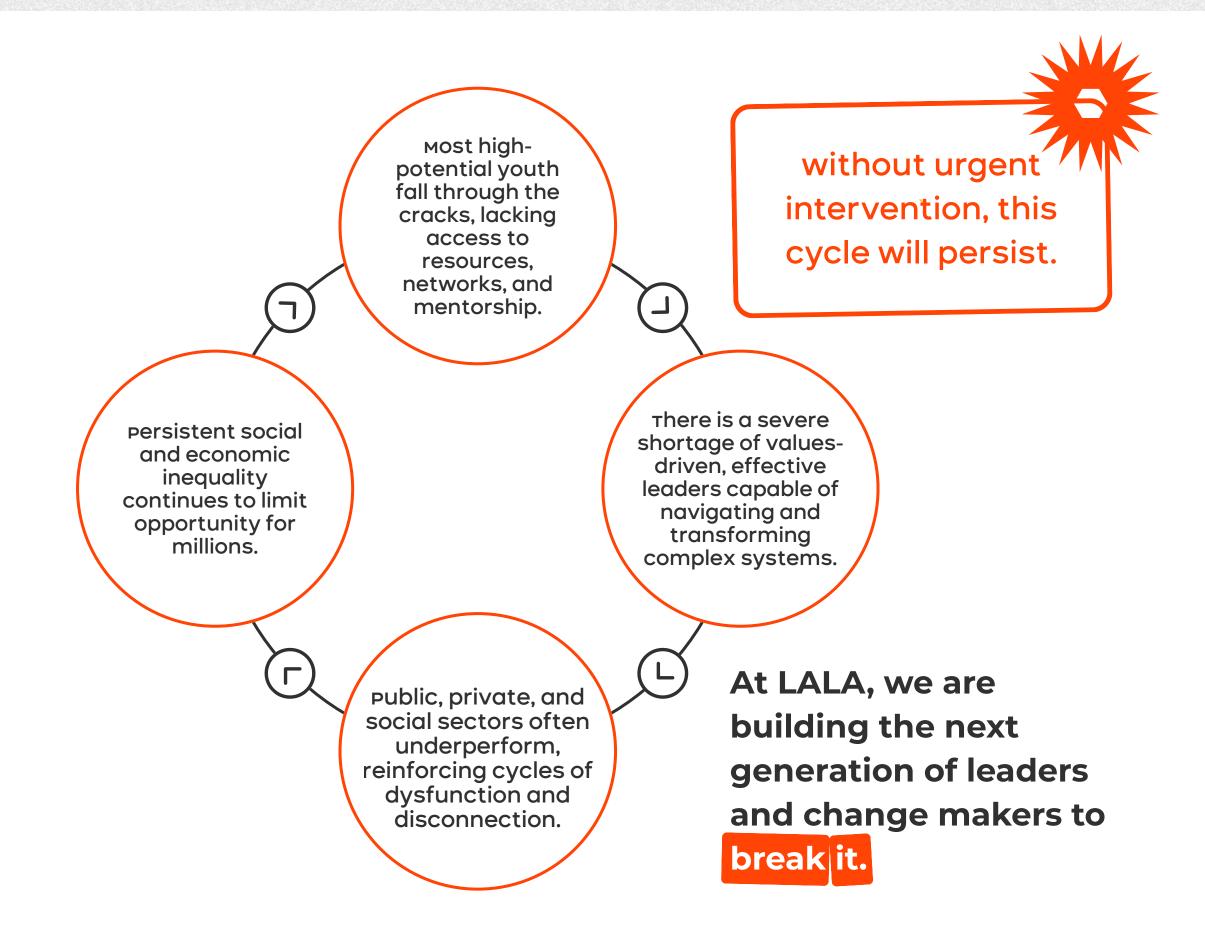




our theory of the problem

Latin America faces a selfperpetuating leadership crisis.

Despite its immense potential, the region is held back by deeply rooted systemic challenges. At the heart of these challenges lies a critical leadership gap.





our theory of the solution

To break Latin America's cycle of leadership scarcity, we're building a powerful pipeline of **diverse, values-driven young leaders** who will shape the region's future.

WE DO THIS IN A THREEFOLD WAY:

FIND DEVELOP CONNECT

identify emotionally engaged, values-driven teens with high leadership potential—especially those overlooked by traditional systems.

Begin with a one-week Leadership Bootcamp that sparks agency, confidence, and core leadership skills. Growth continues through a long-term journey of development within our ecosystem.

sustain impact
through a lifelong
network of peers,
mentors,
and curated
opportunities that
unlock access to
talent, resources,
and markets.

we are building a new pipeline of transformative leaders for Latin America.

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2024
A Year of
Impact &
Evolution



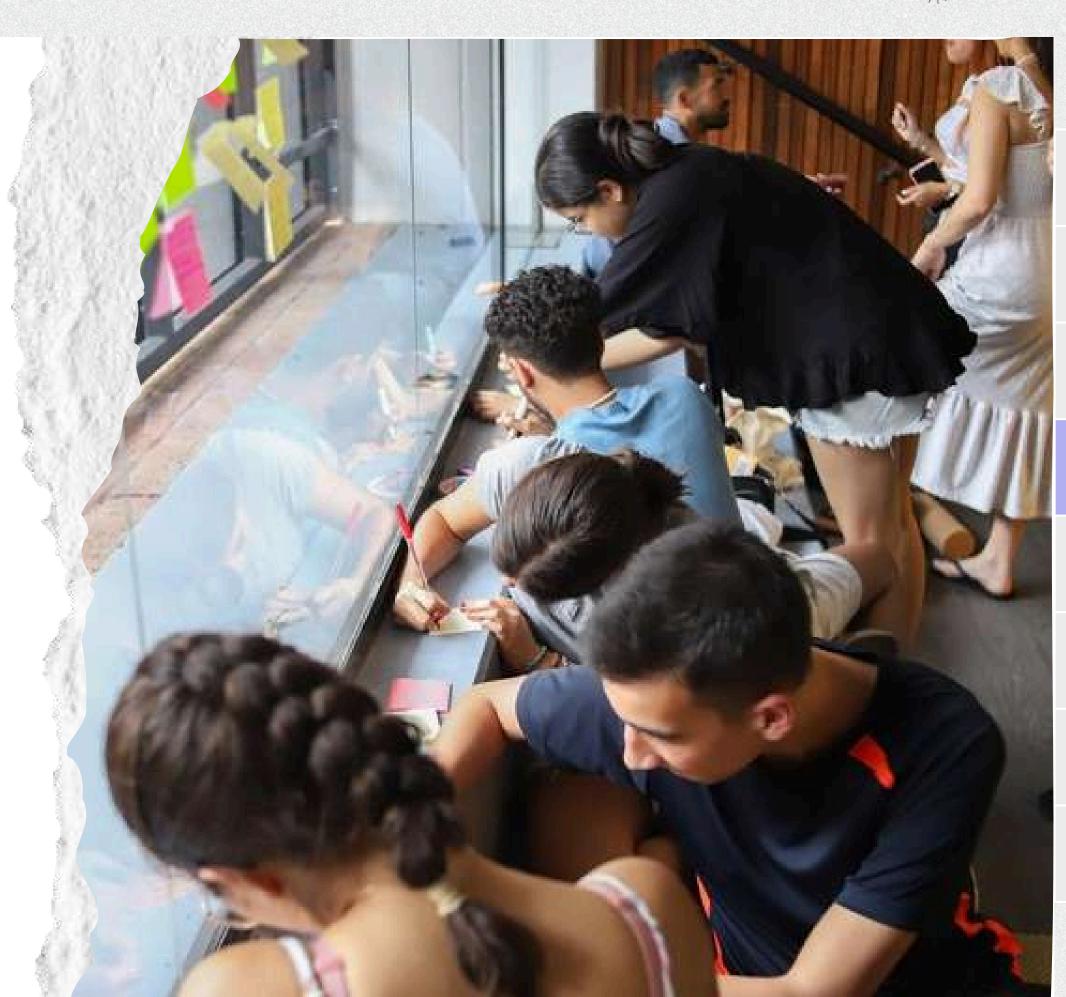
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who are our LALideres?

Building a diverse and representative community

At LALA, our participants come from across Latin America, reflecting a rich diversity of backgrounds, identities, and experiences. Through intentional outreach, inclusive recruitment strategies, and selection criteria that value diverse perspectives, we continue to shape a network of young leaders that mirrors the region's complexity and potential.

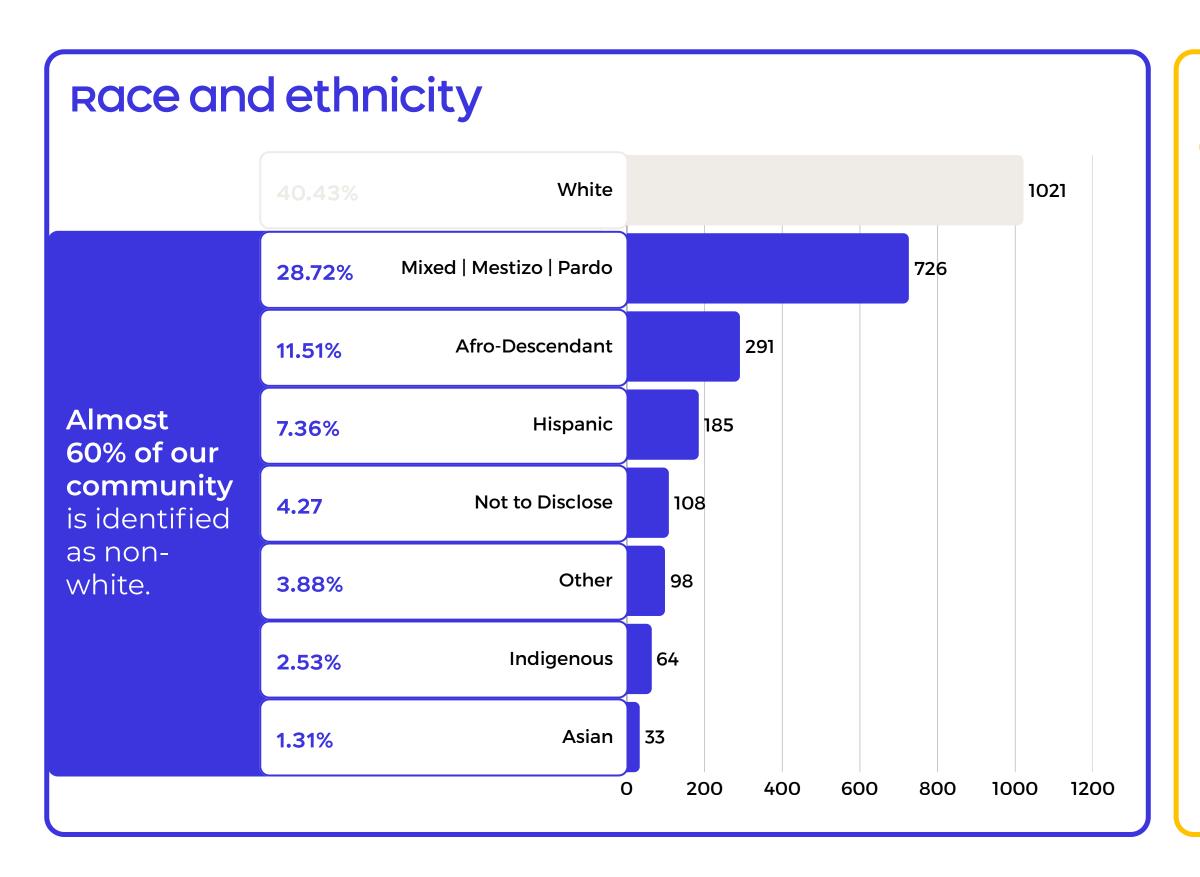


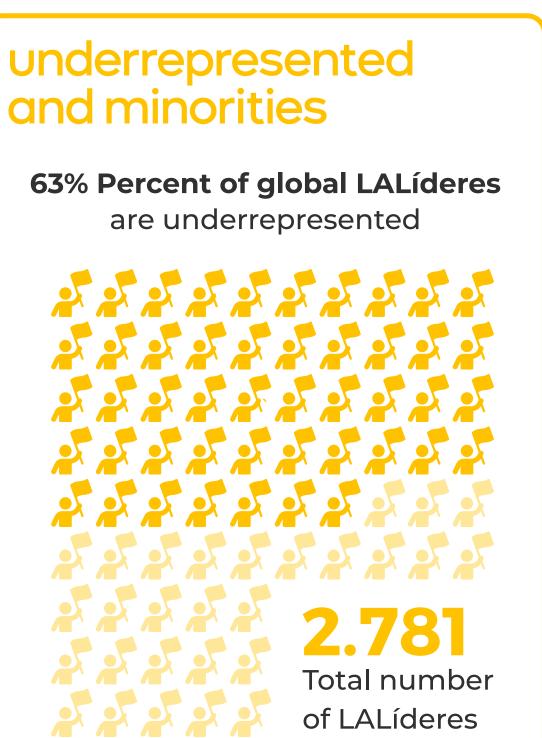
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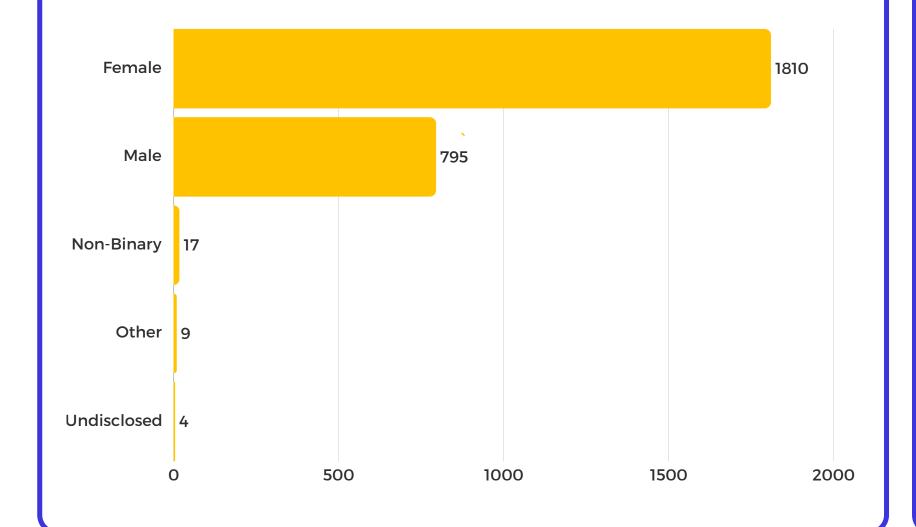
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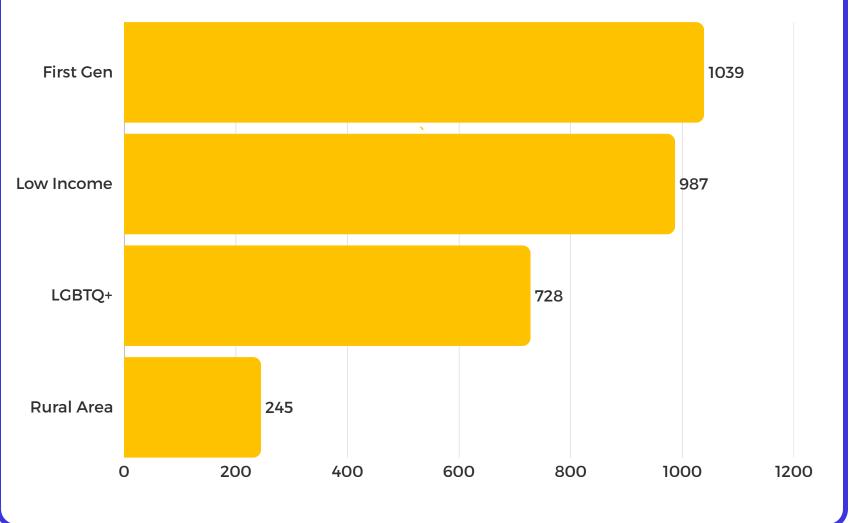
LALÍderes by gender

We're proud that women make up a strong majority of our LALíderes. Offering hope for a more equitable future.



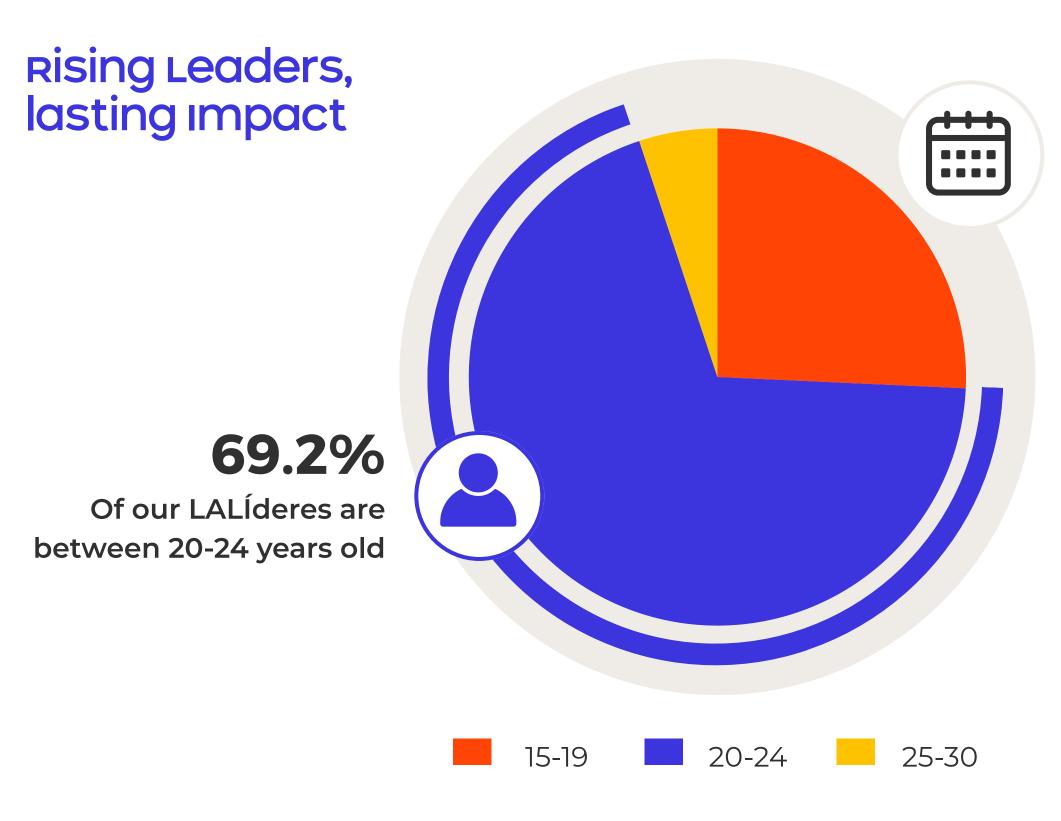
Diversity focus

Our Outreach strategy is rooted in a deep commitment to diversity. We build partnerships with NGOs, local leaders, and community-based organizations to reach young people who might otherwise never cross paths with LALA.



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21%
Of our LALÍderes are between 15-19 years old

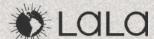
As LALíderes grow into the next stages of their leadership journeys, guiding and supporting them through new challenges is essential to their continued impact.

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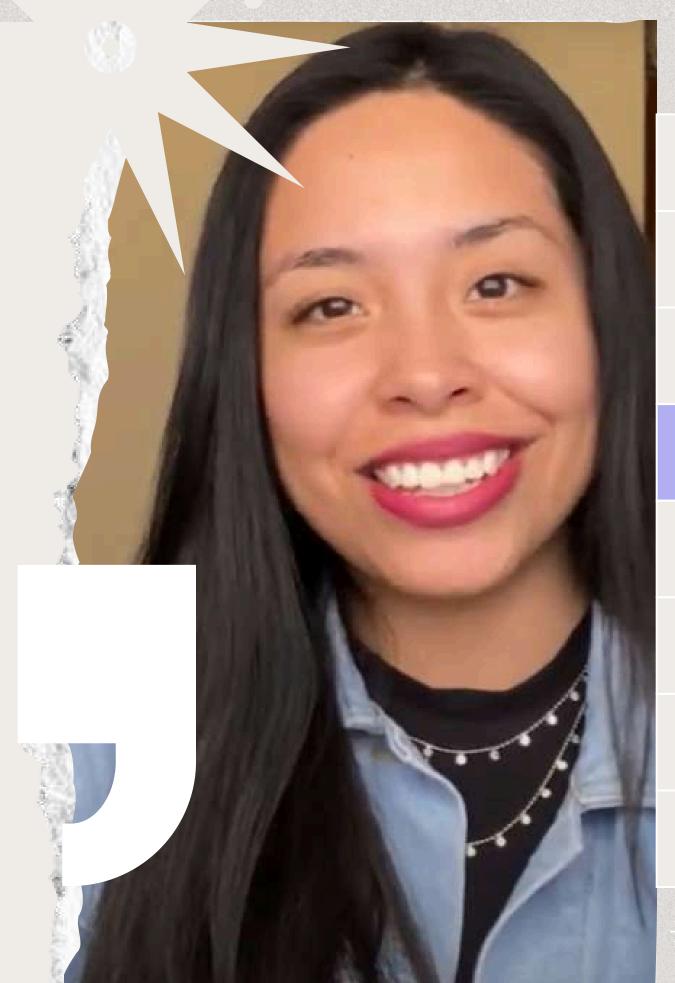


LALÍder voices



My time at LALA was key to my development as a leader. I learned that empathy is my strength and thanks to that I can lead my team and understand people better.

NOHELIA GUTIERREZ 23 | PERU



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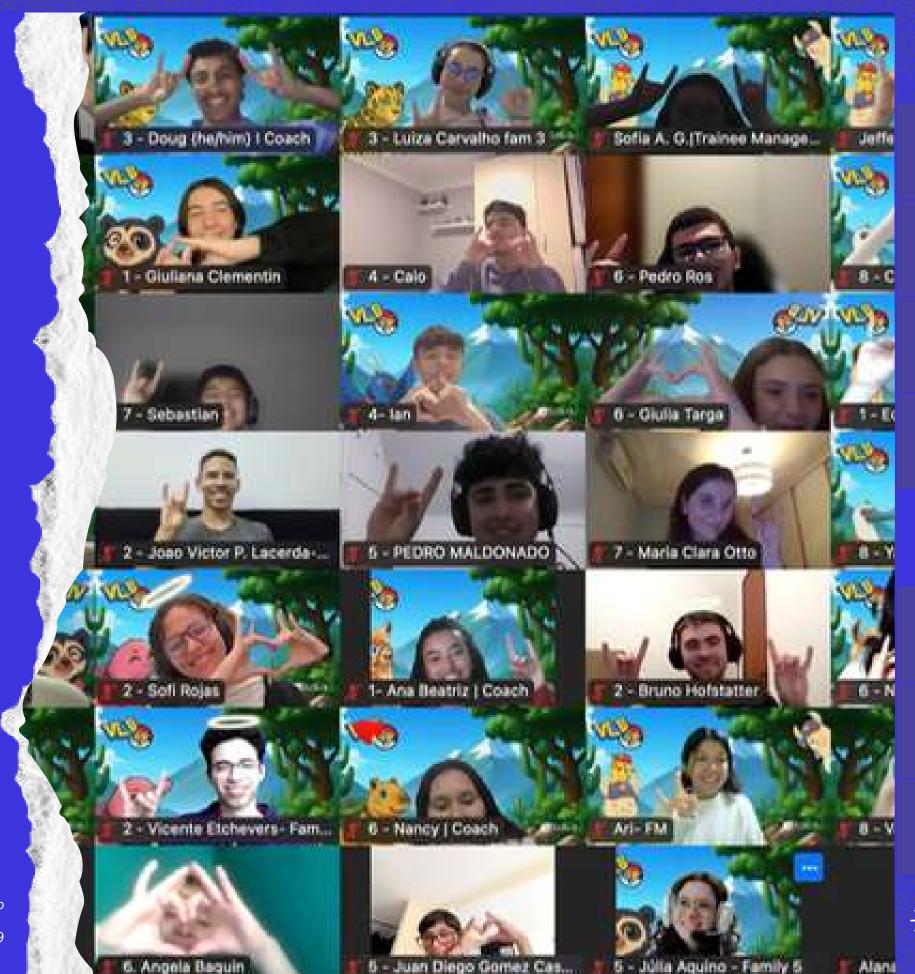
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our programs





Programs that Transform

LALA is dedicated to empowering young leaders across Latin America through a diverse range of programs designed to support their growth and impact.

Our programs are thoughtfully tailored to the unique needs, life stages, and aspirations of each participant.







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Our Leadership Camps are the first program LALíderes access and the ticket to our **lifelong ecosystem of** career, volunteer, and education-related **opportunities**.

Through different immersive and educational processes, the camps focus on improving **self-leadership**, **storytelling**, **and community building**. Offering a strong set of initial skills for the development available in the following programs at LALA.



+88

Overall 2024

Brazil 2024



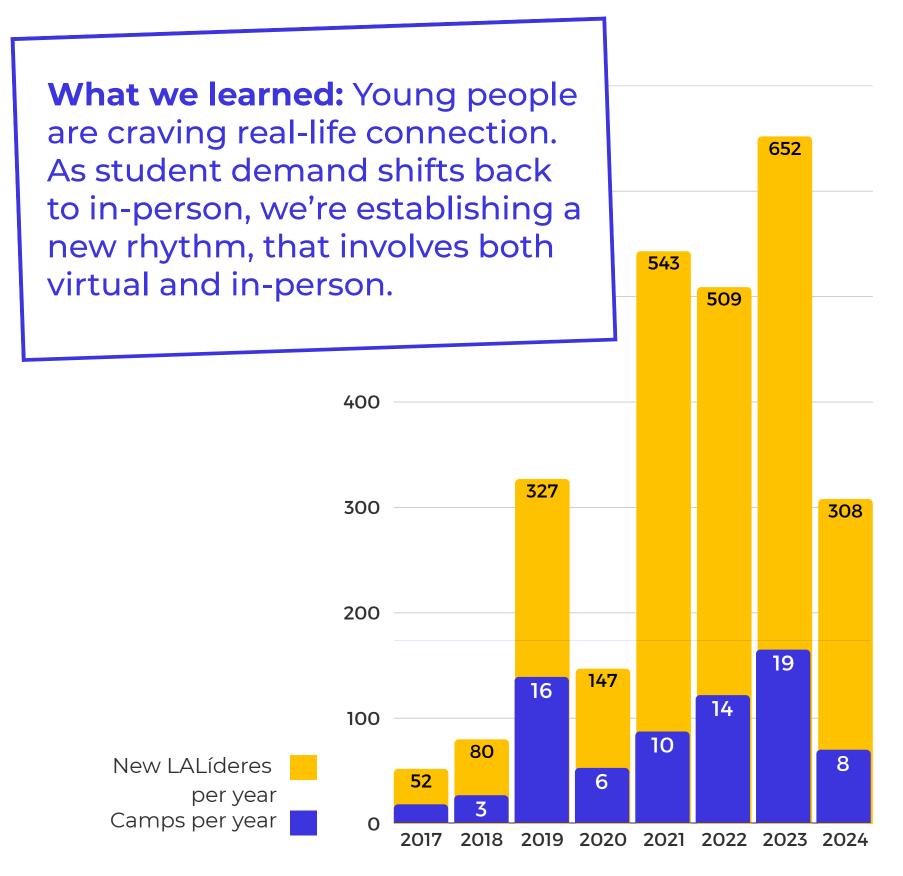




transition with purpose: strengthening our foundations

During our organisational restructure, we made the decision to focus on virtual leadership camps, successfully delivering 08 bootcamps in 2024. While this shift resulted in a temporary dip in the number of LALíderes compared to our virtual peak during the pandemic, it was a deliberate step to allow us to strengthen our internal operations.

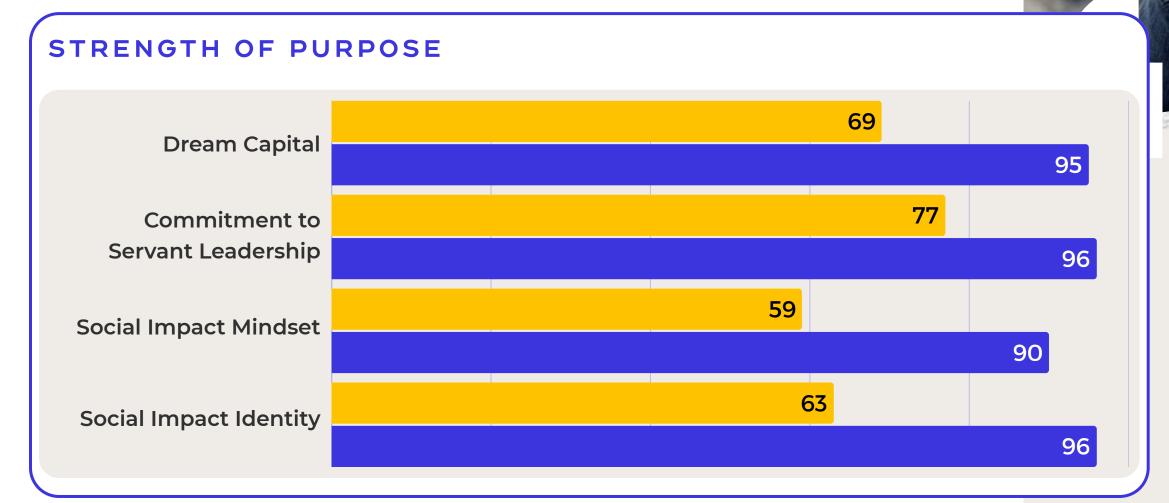
We focused our energy on **intentionally and excellently rebuilding the in-person experience**, and we're excited to relaunch in-person camps in 2025.







what they share with us reveals the power of the work:



Before LALA

Before LALA I was questioning my abilities and skills to lead with professional teams. My experience at LALA taught me that it's never too late, or too early, to start taking action.

MARICIELO CHALCO, 23 - PERU

With LALA

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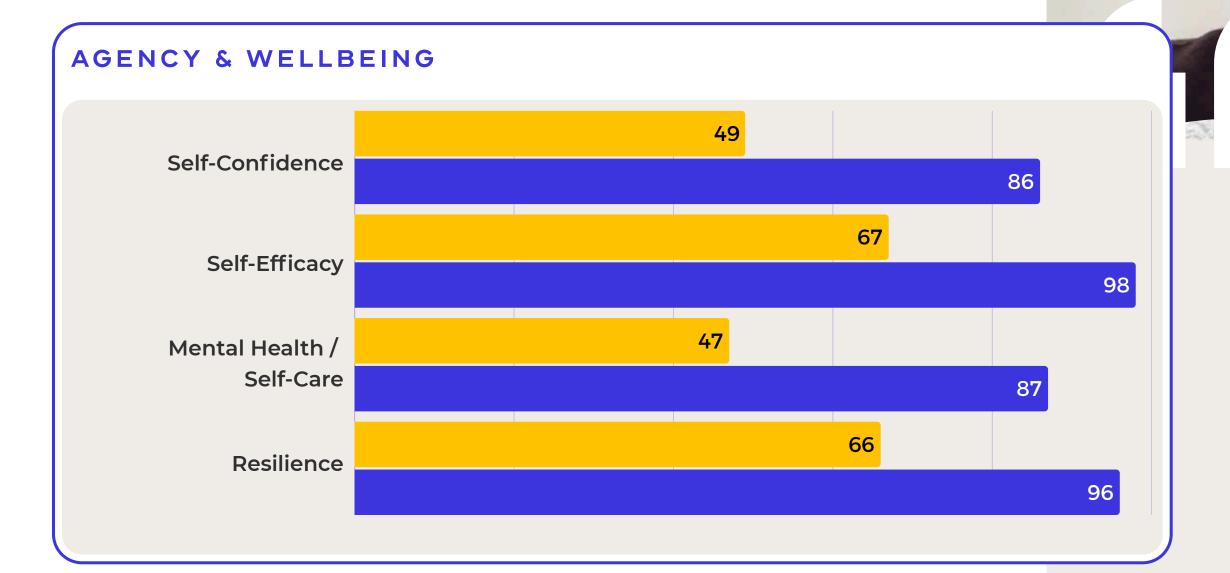
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what they share with us reveals the power of the work:



With LALA

Before LALA

It was when I went to LALA that I understood that, before impacting other lives, I need to take care of myself first. Then I can set out to change the world.

VINNICIUS RODRIGO, 22 - BRAZIL

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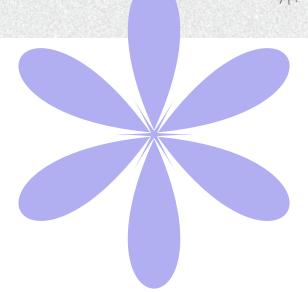
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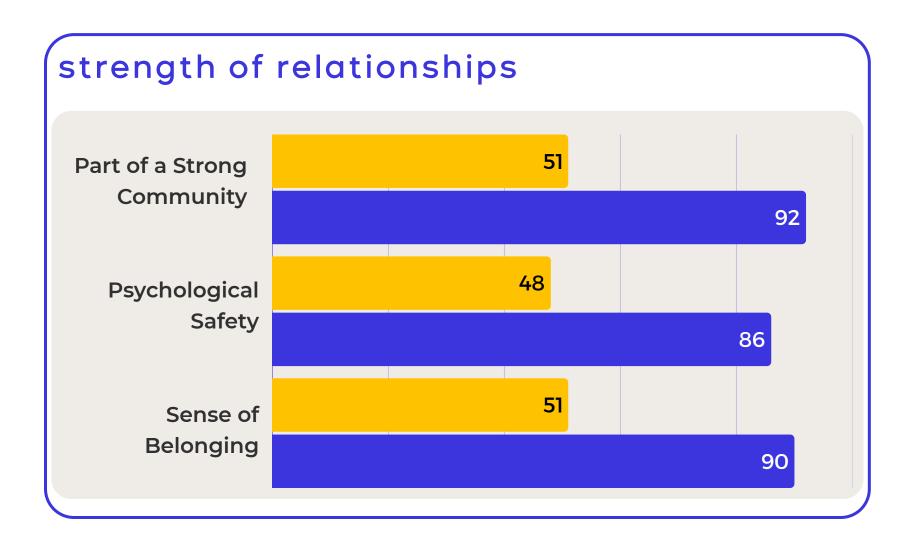
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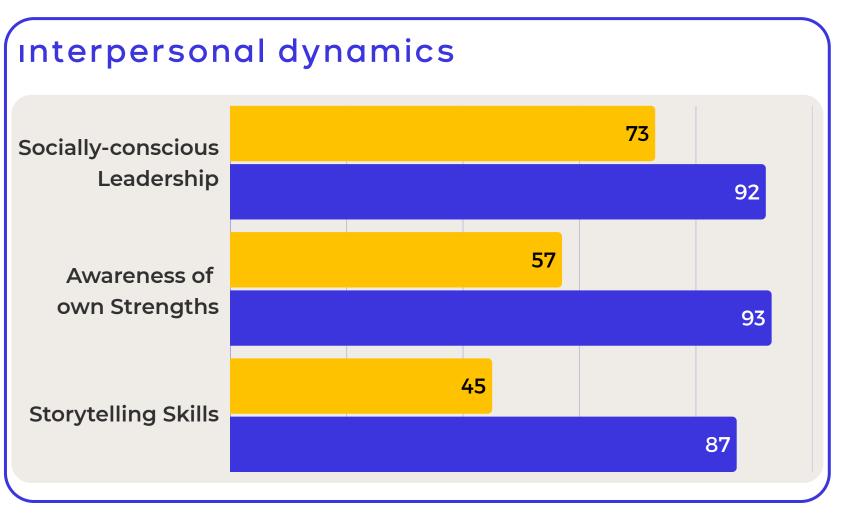






what they share with us reveals the power of the work:





Before LALA

With LALA





30,000

Fundraising Initiative

In addition to scholarships, supporting candidates in their own fundraising campaigns is also essential and in 2024 it yielded excellent results.

Fundraising was required for 59% of the candidates, amounting USD\$ 25,399. Thanks to the initiative, almost U\$20k was raised, allowing new LALíderes to join!



59%Of candidates took part on the initiative

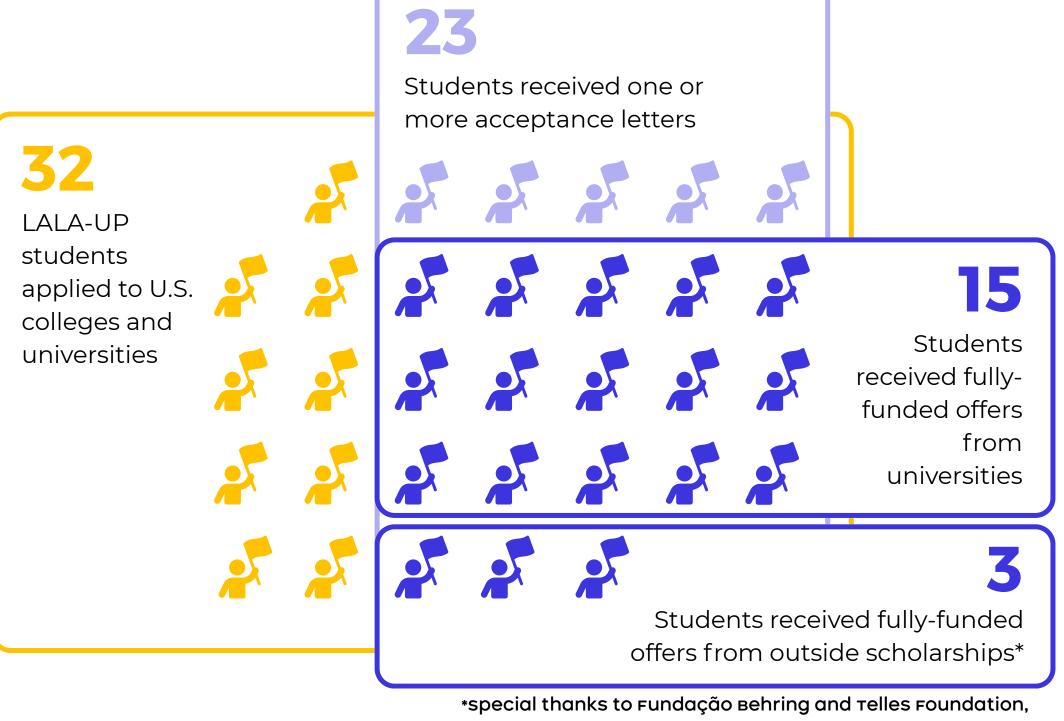








LALA's University Placement Program goes beyond college applications—it empowers LALíderes to make lifeshaping choices. Through personalized mentorship and expert guidance, we help them strengthen their candidacy and find universities aligned with their purpose and longterm goals, opening doors to worldclass education and lasting impact.

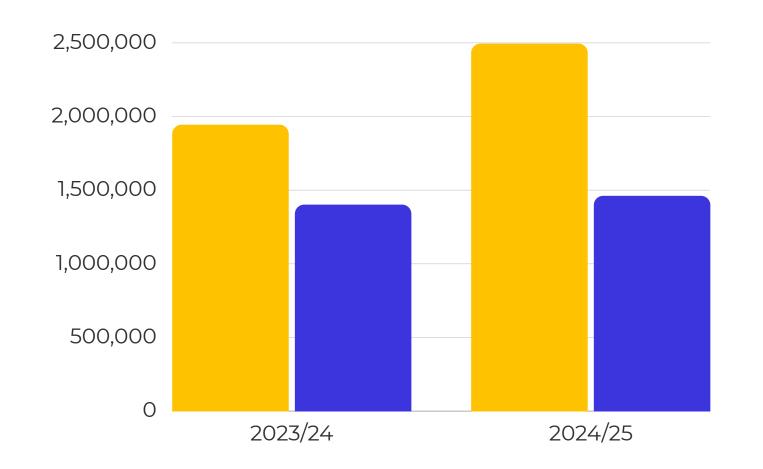


partners that have invested in the future of our region





offers and acceptances

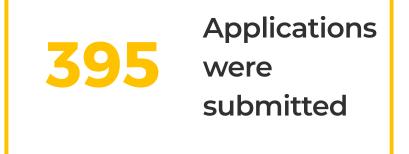


Offered scholarshipsAccepted scholarships

the work behind the impact









In 2024, we surpassed last year's university acceptance figures, reflecting the growing success and impact of UP!

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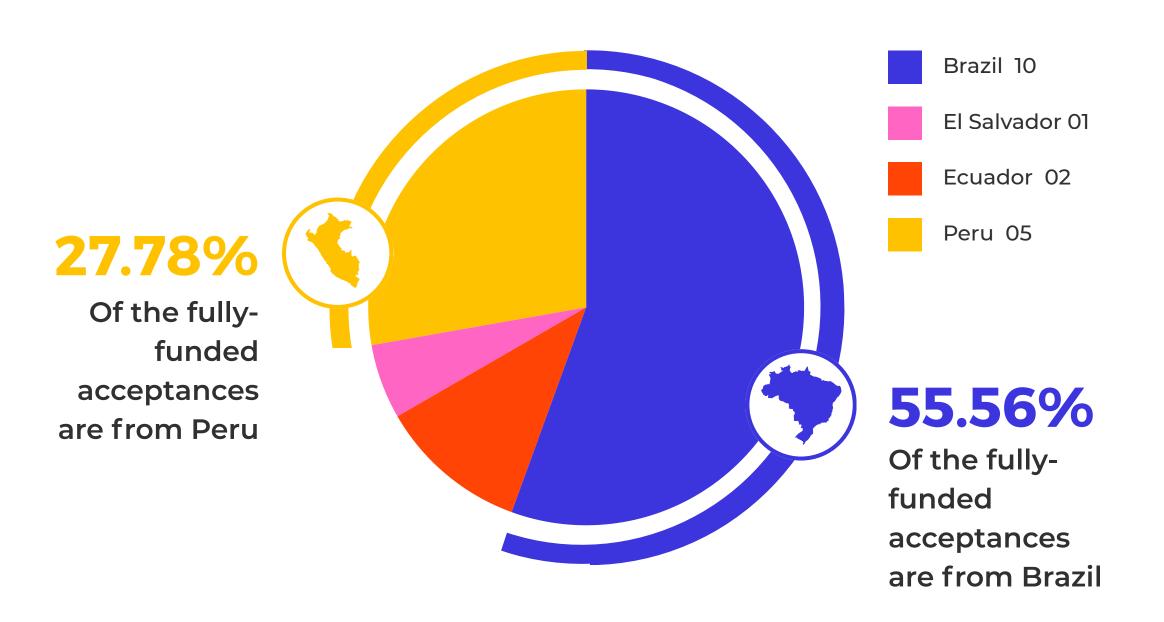




celebrating victories!

In the 2024 season, we celebrated 15 fully funded acceptances across four countries!

A special thanks to Fundação
Behring and Telles Foundation,
partners that have invested in the
future of our region



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University Placement

2024 offers!











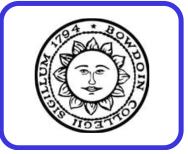
1 approval

2 approvals

1 approval













1 approval

1 approval

3 approvals

1 approval

1 approval

1 approval













3 approvals

1 approval

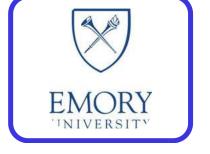
1 approval

1 approval

2 approvals

1 approval













9 approvals

1 approval

2 approvals

1 approval

1 approval

2 approvals

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The Mentorship Program is a unique opportunity for mentors to impact the lives of LALíderes.

In six sessions held over four months, mentors help young leaders overcome challenges and acquire new skills for their personal and professional development.



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мentorship reimagined

Key Updates that Strengthened the Program:

- **Pedagogical Review** Sharpened learning objectives with greater clarity and purpose.
- Curriculum & Training Flow A refreshed structure that aligns seamlessly with outcomes.
- Workbook Tools Practical guides to spark reflection, growth, and development.

122
Mentoring
matches

370
Mentoring sessions between Mentor and

Mentees

Collective
Training
Sessions
(Master
Classes)

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мentorship that matters: the impact

The main findings from our evaluation last semester:

95% stating they fully 20% achieved their objectives. of mentees report having made 24 24 24 progress toward their initial goals of participants report having made meaningful new **75%** connections throughout the program mentees report 9 of 10 satisfaction with their assigned mentor

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LALÍder voices



One phrase from a LALA mentor changed my career - Maybe you will not change the world overnight, but if you can change one person's world, your effort is worth it.

ROCIO BARRIONUEVO 23 | PERU



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Listening and Learning from and with our community





Evolving the LALA Experience

In 2024, we strenghthened our community engagement strategy to increase impact, ensuring LALíderes receive support at every stage of their journey.



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participatory action research (PAR) project

After having our first independent evaluation in 2023 and seeing the exciting results, we decided to pilot a similar approach on our own. That's when the PAR Project was born: a research initiative to ensure our initiatives remain relevant, impactful and effective throughout the whole leadership journey of our LALideres. All of this thanks to the support of the Anglo American Foundation.

OUR ACTIONS:

Funded by the Anglo American Foundation and through a mixed methods approach, this project evaluated how effectively our programs are supporting LALíderes in advancing our theory of change.

OUR APPROACH:

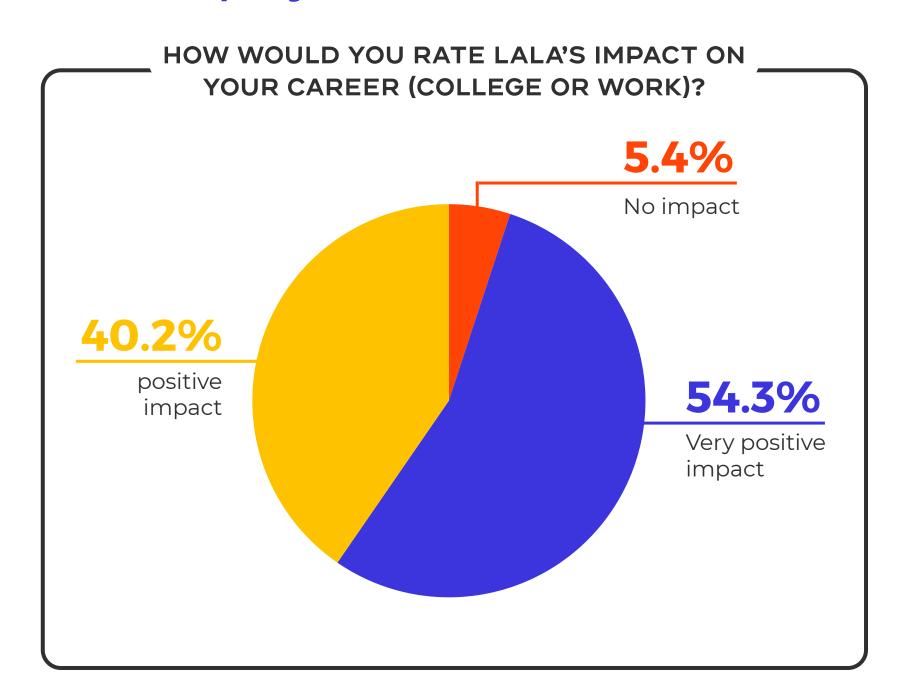
By recruiting and training community members to interview targeted LALíderes, we make them active protagonists rather than token participants. These interviews not only gather data but also create peermentoring moments and connect interviewees to opportunities within LALA. This youth-led approach ensures their insights drive our learning.

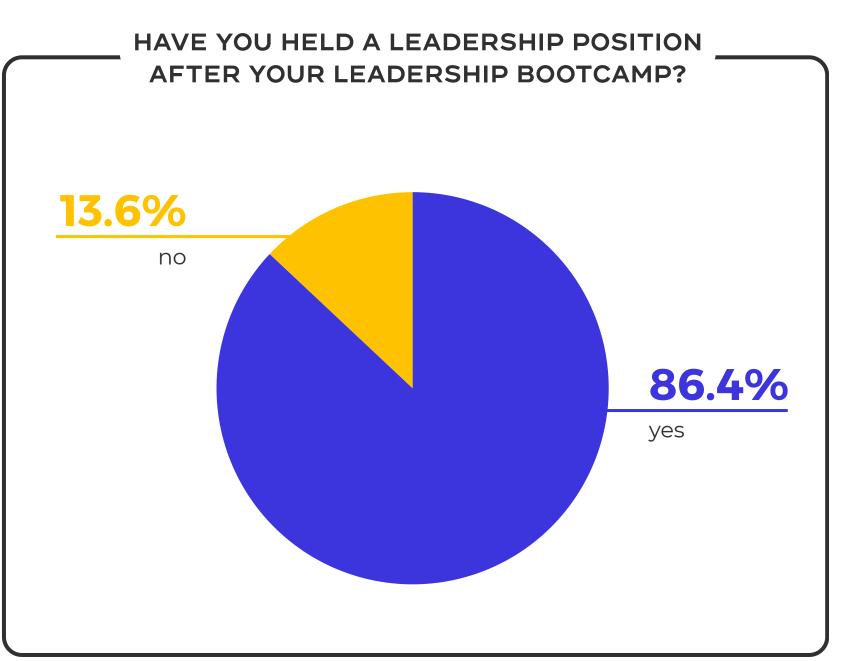
WHAT'S NEXT?

This initial phase offered critical insights into the LALíder experience and highlighted areas for growth and alignment. As we move forward, the PAR survey will become a regular tool within LALA's operations, creating a continuous feedback loop that strengthens program design and strategic decision-making. This is the first step in embedding a culture of learning, reflection, and community co-creation at the heart of LALA's long-term impact.



selected results of the PAR project





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LALÍderes council

Launched in 2024, the LALíderes Council is an elected body of alumni leaders that guides and strengthens LALA's community engagement—our very own "student council" for the network.

The first Council brought together 11 members from Brazil, Peru, and Mexico, with representation that reflects LALA's mission of equity and inclusion: 50% from underserved territories, 58% from underrepresented groups, 50% from low- or lower-middle-income backgrounds, and 16% from rural areas.

In its first year, the Council **redesigned how the community accesses opportunities,** launching the
LALíder Hub to centralize programmatic offerings and
supporting data collection to better match opportunities
to each LALíder's profile. Making the community
experience stronger and more connected than ever.



Ecovision summit

In 2024, LALA launched its first sustainability-focused initiative.
Thanks to the support of the Mitsubishi Corporation Foundation for the Americas, we created the Ecovision Summit—an event that brought together over **320 attendees and garnered 130,000 views.**



for LALíderes to connect with sustainability mentors and shape their vision on environmental issues.



LALÍder voices



I must say that LALA is an incredible space to transform many realities and change lives. Every minute in this wonderful family, tracing a path toward diversity, is marvelous.

AXEL DE LA CRUZ SIERRA 22 | MÉXICO



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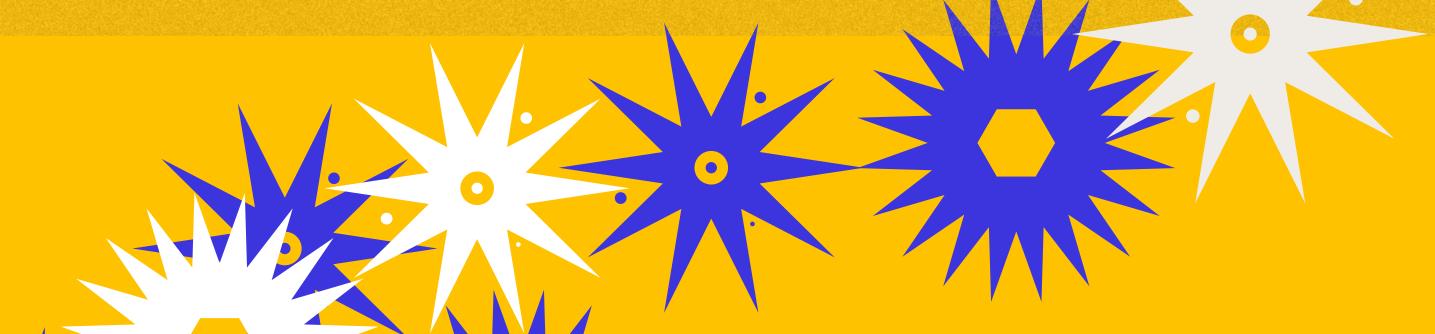


Building LALA'S **Backbone**: partnerships, governance & Financial sustainability



VIRTUAL LEADERSHIP BOOTCAMP





partnerships that add value

In 2024, LALA secured the largest number of partnerships in its history, marking a transformative moment for LALA.

These partnerships enabled us to significantly expand our impact: offering more scholarships to young leaders, hosting powerful in-person events, supporting community-led initiatives, and amplifying our global reach like never before.





From são paulo to new york city, our 2024 impact pinners brought changemakers around the table.

In 2024, we hosted four Impact Dinners, convening 87 individuals from São Paulo, New York City, and beyond.

A particular highlight was New York City, where we not only held a dinner but also partnered with the Mitsubishi Corporation Foundation for the Americas for a special meet-and-greet.

Together, these gatherings underscored the growing global reach of our community and created powerful moments of connection.



NYC Social Impact dinner



SP Social Impact dinner

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celebrating our partners

Our heartfelt thanks go to the partners and donors who stand with us. Your belief in our work powers our mission and expands the impact we can achieve together.

IF YOU BELIEVE YOUR NAME HAS BEEN INADVERTENTLY OMITTED OR LISTED INCORRECTLY, PLEASE CONTACT US AT INFO@SOMOSLALA.ORG. WE STRIVE FOR ACCURACY AND APPRECIATE YOUR HELP IN KEEPING OUR RECORDS CORRECT.

Accel Partners, Alan Zagoria, Alberini Family, Alejandra Mejía, Alexandre Nobre, Alexandre Zolko, Allan Panossian Kajimoto, Amplify, Anastasia Perez, Andres Idarraga, Andrew Prozes, Apis Foundation, Ariel Poler, Arnaldo Rocha, Beatriz Salazar, Behring Foundation, Belmont Family, Ben Gleason, Bernadette Clavier, Bloomberg, Carolina de Azevedo, Chris Bradford, Connor Toohill, Cristina Roque, Dagnoni Family, Daniel Cunha, Daniela Belmont, David Appel, Diana Narvaez, Diego Accame, Echoing Green, Eduardo Mazzilli de Vassimon, Eduardo Serna-Barragan, Efrusy Family, Elisa Ruperta - Peña Family, Ely Cano, Erica Jannini Macedo and Andre Ermírio de Moraes Macedo, Felipe Medina, Felipe Vergara - Lumni, Fernando Alegre, Gloria Risso, Guido Lemos - Energimp, Guilherme Macario, Guilherme Nucci, Guto Araujo, Imaginable Futures, Iroh Foundation, Irving Hernandez, João Ernesto Cruz Bodião, Joao Velloso, Jorge Noguera, Juan A Castro, Juan Rubiano-Groot, Juan Sebastian Muñoz, Kadu Monguilhott, Luiza Villanova, Marcelo Zenga, Maria F Sierra, Mariana Donangelo, Mariuxi Vasconez, Marlon Rodriguez, Matt Glickman, Miguel Armaza, Mitsubishi Corporation Foundation of the Americas, Nikolas Ortega, OC - Opportunity Collaboration, Oswaldo Pereira de Barros, Partners Group, Patrick W. Schmitt, Paulo Padis, Paulo Passoni, Perez Okuyama Family, Pic-Time, Porticus, Pravin Rodrigues, Rehder Family, Robyn Sweetman Kraft & Kate Kraft, Rocio Perez, Rodolfo Lara, Santiago Herrera, Scotiabank, Sergio Abramovich, Shawon Jackson, Softbank, Sorina Campean, The Upwork Foundation, Valutia, Vélez Reyes +, Veronica Maldonado.



making change happen: the philanthropic giving that fueled our mission in 2024



| FUNDS FROM FOUNDATIONS (INCL. FAMILY FOUNDATIONS) | | | |
|---------------------------------------------------|-------------------------------------------------|---------------------------|--|
| 57.08 % | FUNDS FROM CORPORATIONS & CORPORATE FOUNDATIONS | | |
| \$1,024,988 | 23.57% | FUNDS FROM INDIVIDUALS | |
| | \$423,218 | 19.35% | |
| | | \$347,474 | |

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our Evolving structure: LALA Global & LALA Local Hubs

LALA started as a single, pan-regional organization. In 2023, we evolved into a network of place-based hubs that operate independently while staying interconnected.

Anchored by **LALA Global**, our newly established umbrella entity that ensures shared values, coherence, and strategic alignment.

The **Brazil Hub** launched in 2024, and a **Hispanic Hub** is planned for 2026, reflecting our commitment to proximity, cultural relevance, and locally grounded leadership.

LALA Global: Safeguards LALA's mission, strategy brand, and culture, ensures successful design and delivery of overall strategy, and drives network-wide MEL and fundraising.

LALA Local: Manages programmatic offerings and operations to meet LALíderes' needs, ensures contextual adaptation, and leads local fundraising efforts.

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LALA GLOBAL BOARD MEMBERS



alejandra мејіа R.



andrew moore



José pias



kevin Efrusy (BOARD OBSERVER)



мariana ponangelo



Molly Efrusy



paulo passoni



Rodolfo Lara **Torres**

As LALA grows into a network of independent yet interconnected hubs, the Global Board continues to steward LALA's mission at the global level.

We are grateful to the LALA Global Board members, whose brilliant minds and generous hearts continue to guide LALA's journey forward.



LALA Brazil

In 2024, Brazil became home to LALA's first local hub—a key milestone in our transition to a distributed model rooted in local leadership, cultural relevance, and proximity. LALA Brazil now leads local implementation, program operations, and community engagement. By year's end, the hub stood ready to launch its advisory and fiscal boards, reflecting growing institutional maturity.

Today, most pan-regional programs—like Bootcamps, University Placement, and Mentorship—are operated through LALA Brazil, which currently supports youth across Latin America. Over time, these responsibilities will transition to future Hispanic-focused hubs, ensuring even stronger contextual alignment across the region.





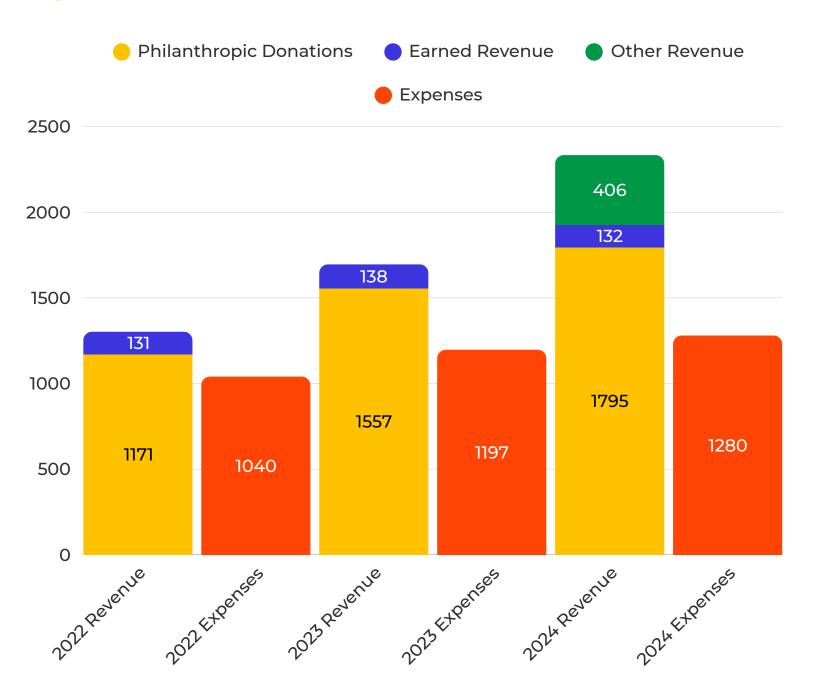
FINANCIAL OVERVIEW

CONTINUING OUR FISCAL DISCIPLINE

We are building LALA for the long haul. In recent years, a defining feature of our work has been disciplined fiscal management—maintaining strict budget controls while simultaneously growing and diversifying our income streams.

LALA's financial evolution

2022-24



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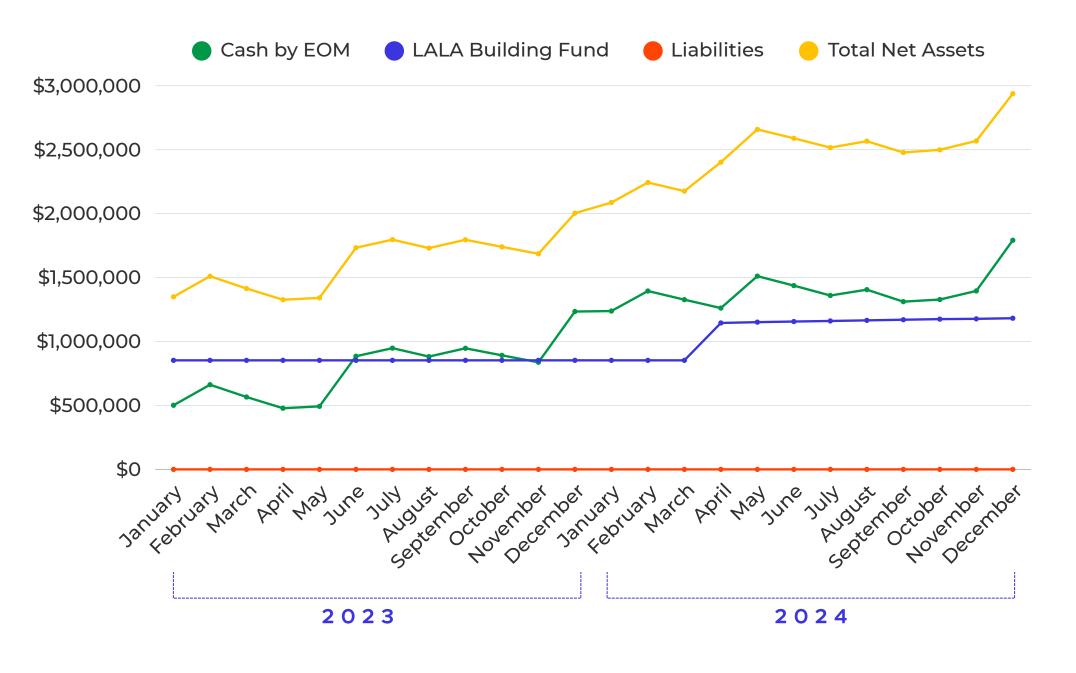


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FINANCIAL OVERVIEW

- Cash position improved 45%, growing from US\$1.23M to US\$1.79M
- Overall, our Net Assets grew 46.6%, from US\$2.0M to US\$2.94M
- Our Building Fund increased due to the sale of LALA House in Colombia.

LALA'S 2024 financial position cash, LALA House & Net Assets





FINANCIAL OVERVIEW

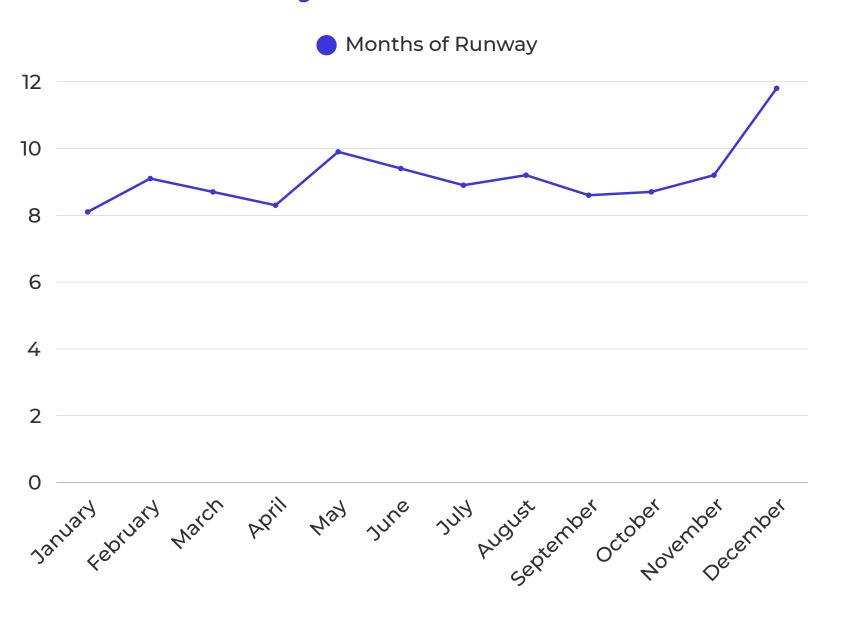
BUILDING A SUSTAINABLE RUNWAY

Each year, as we plan for future growth and impact, we monitor our runway carefully to ensure LALA can navigate challenges and unexpected events with confidence.

As we plan for an ambitious budget growth from US\$1.28M (2024) to US\$1.83M (2025), we put extra efforts into building up our runway.

We are proud to report that we closed with 11.8 moths of runway, exceeding our annual target of 9 months.

LALA'S runway evolution in 2024



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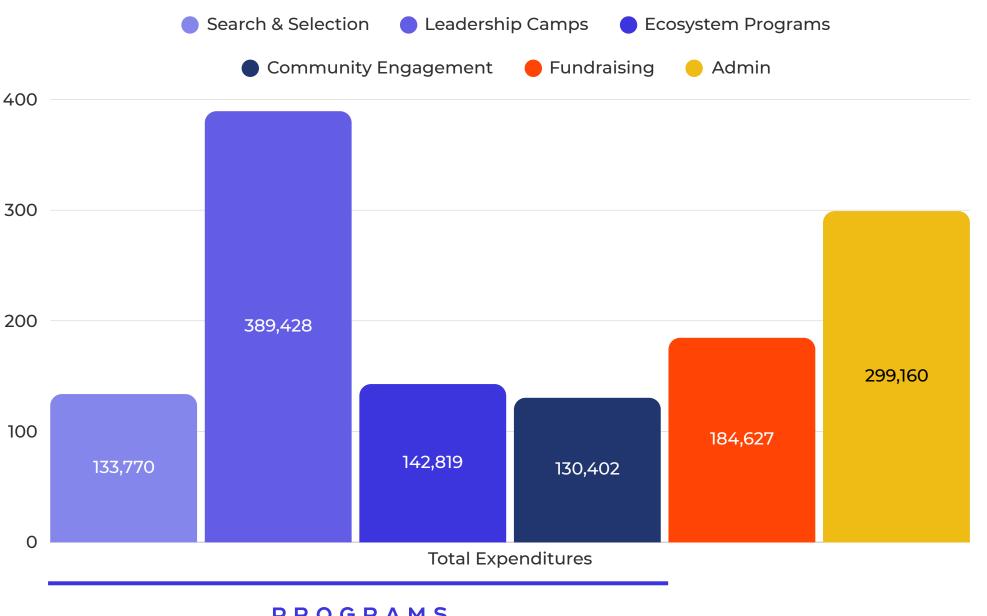
FINANCIAL OVERVIEW

ENSURING A BALANCED ALLOCATION OF RESOURCES

We are intentional about allocating a majority of resources to studentfacing programs, while also properly resourcing the people and systems that keep LALA running smoothly and that build the foundations for future growth and impact.

Programs grew as a percentage of our budget from 58.4% in 2023 to 62.2% in 2024.

Budget Breakdown in 2024 programs, fundraising, and admin



PROGRAMS



LALA'S BALANCE SHEET

| Assets | in USD | | |
|----------------------|---------|--|--|
| Current Assets | TOTAL | | |
| Bank accounts | 234,519 | | |
| Investments | 450,458 | | |
| Accounts receivable | 10,000 | | |
| Prepaid expenses | 3,198 | | |
| Current Taxes Assets | 6,568 | | |
| Total Current Assets | 704,743 | | |

| Other Assets | TOTAL |
|---------------------------------|-----------|
| Infinite Giving - Building Fund | 1,182,239 |
| Infinite Giving - Cash Reserves | 1,180,632 |
| LALA House Furniture | 2,775 |
| Total Fixed Assets | 2,365,645 |
| | |
| Total Assots | 7 070 799 |

as of december - 2024

| Liabilities | in USD |
|-----------------------------|-----------|
| Current Liabilities | TOTAL |
| Chase Credit Cards | 4,086 |
| Other financial Liabilities | 1,015 |
| Accounts payable | 3,076 |
| Current Taxes Liabilitites | 3,785 |
| Unearned revenue | 23,989 |
| | |
| Total Liabilities | 35,950 |
| | |
| Equity | TOTAL |
| Issued equity | 161,582 |
| Legal reserves | 1,073 |
| Retained Earnings | 1,822,761 |
| Net income | 1,043,082 |
| Accumulated Net Income | 5,936 |
| | |

| Total Equity | 3,034,438 |
|---------------------|-----------|
| | |

| OTAL LIABILITIES + EQUITY 3,070,388 |
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LALA's consolidated statement of activities As of december - 2024

All figures in in US\$

| | Search & Selection | Leadership Camps | Ecosystem Programs | Community Engagement | Fundraising | Admin | Total |
|----------------------------------|--------------------|---------------------|-----------------------|-------------------------|-------------|-----------|-------------|
| REVENUE | | | | | | | |
| Donations | | 170 000 | | | 1,795,680 | | 1,795,680 |
| Program Revenues | | 132,277 | | | | | 132,277 |
| TOTAL REVENUE | | | | | | | 1,927,958 |
| COGS | | | | | | (4,998) | (4,998) |
| GROSS PROFIT | | | | | | | 1,922,960 |
| EXPENSES | | | | | | | |
| Financial expenses & consultants | | | | | | (58,395) | (58,395) |
| Fundraising | | | | | (7,188) | | (7188) |
| Other/General/Travel | | (71,230) | | (23,298) | (7344) | (80,072) | (181,944) |
| Personnel | (133,770) | (317,605) | (142,819) | (104,925) | (165,213) | (140,397) | (1,004,729) |
| Software & Technology | | (594) | | (2,179) | (4,548) | (20,629) | (27,950) |
| TOTAL EXPENSES | | | | | | | (1,280,206) |
| NET OPERATING REVENUE | | | | | | | 642,754 |
| Dividend Revenue | | | | | | | 42,911 |
| Gain on Sale of Investment | | | | | | | 295,000 |
| Interest Earned | | | | | | | 18,306 |
| Unrealized Gain or Loss | | | | | | | 50,622 |
| Tax over other revenue | | | | | | | (6,510) |
| Net Other Revenue | | | | | | | 400,328 |
| NET INCOME (LOSS) | | | | | | | 1,043,082 |

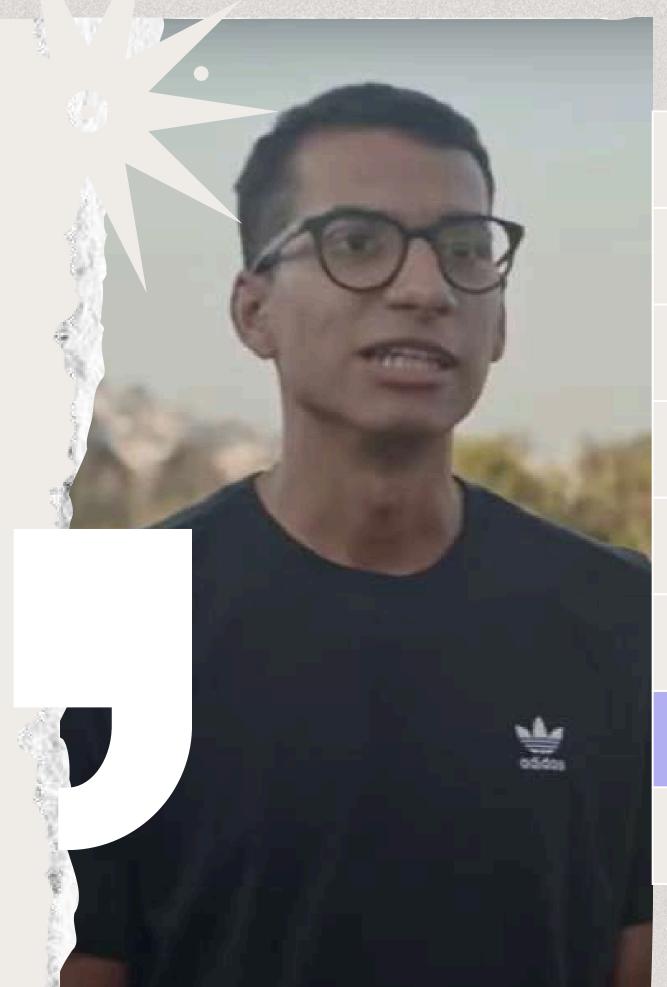


LALÍder voices



LALA was the first time I was among other international peers. It was the moment I had the opportunity to think about what kind of leader I'd like to be. How to lead and transform my community with love.

MATHEUS LIMA 20 | BRASIL



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Looking Ahead





2025 and beyond!

In 2025, we will celebrate one year of LALA's first local hub in Brazil, a major milestone in our journey toward a distributed, locally grounded network. The consolidation and continued success of the Brazil hub are critical for strengthening LALA's impact, deepening trust across the region, and paving the way for future hubs as we expand across Latin America.

Looking ahead, our focus is on building the next chapter of LALA with intentionality and purpose. We are developing new programs that respond directly to the evolving needs of our LALíderes, expanding our capacity to run more camps and support more youth. We're also exploring opportunities for sustainable growth—through partnerships, new hubs, and continued innovation—while advancing our governance model to ensure we remain aligned, adaptable, and values-driven as we scale.

This work is only possible thanks to the unwavering dedication of our team, partners, donors, and the young leaders who give life to LALA's mission.

